



ON THE ROAD TO SUCCESS



1988

 Hemaraj Land And Development Public Company Limited launched Hemaraj Chonburi

(Hemaraj CIE) launched

Industrial Estate

1990 Hemaraj Eastern Industrial Estate (Map Ta Phut)

(Hemaraj EIE) launched

1992

 Listed on the Stock Exchange of Thailand (SET)

1995 Established Eastern Seaboard Industrial Estate (ESIE) in Rayong as a joint venture with Siam Food Developed vision for an automotive cluster at Eastern Seaboard (ESIE) and attracted investments from Auto Alliance Thailand (Ford/Mazda) and General Motors (1996) Announced plans to develop Glow IPP Power Project at Hemaraj CIE

2001 Glow IPP started operations

 Acquired and began development of Hemaraj Eastern Seaboard Industrial Estate (Hemaraj ESIE) in Rayong

 Launched The Park Chidlom (Bangkok), Bangkok's most exclusive high-rise residential development

2005

 Acquired stakes in Hemaraj Rayong Industrial Land (Hemaraj RIL) and Hemaraj Saraburi Industrial Land (Hemaraj SIL) from Siam Cement Group

2006 · Opened Hemaraj Eastern Seaboard

Industrial Estate (Hemaraj ESIE) which, along with Eastern Seaboard Industrial Estate (ESIE), form Hemaraj's world-class automotive cluster

Suzuki established

2010 · Acquired remaining stakes in Hemaraj RIL and Hemaraj SIL from

Siam Cement Group

2008

 General Motors opened diesel engine plant at ESIE Launched Hemaraj Logistics Park 1 (HLP1)

in Chonburi

Eco-Car production base

at Hemaraj ESIE

Ford Motor Company

opened second new OEM manufacturing (Hemaraj ESIE) Started operations of GHECO-One, a 660 MW joint venture power plant in Rayong Hemaraj Logistic Park 2,3 & 4 launched in Hemaraj Eastern Seaboard areas · Acquired land for integrated Koh Lan property project

2013

- Partnered with Gulf JP on 126 MW SPP cogeneration plant in Hemaraj RIL
- · Established Hemaraj Chonburi Industrial Estate 2
- · Shanghai Automotive Industry Corp (SAIC) and Charoen Pokphand Group announced plans to lease a new assembly plant at Hemaraj ESIE
- Mazda Powertrain Manufacturing began construction of an automotive transmission plant at ESIE

As we celebrate our 25th anniversary, I would like to thank our customers, employees, shareholders and all other stakeholders for their continued support and for helping us reach this milestone.

The past 25 years has been a memorable journey for our company. We are proud of the contribution that Hemaraj's world-class industrial estates utilities and property solutions have made to the growth and industrial development of the Thai economy. We have signed 900 land or factory contracts with 600 distinct customers who have invested approximately US\$26 billion in key industrial sectors such as automotive, petrochemicals and metal industries, among others.

We look forward to our next 25 years and to continuing to pursue our

nission to develop world class industrial estates, utilities, power and perty customer solution. We will continue to operate and to safeguard neighbor and stakeholders in a manner that is communally ethically, denvironmentally responsible. Hemaraj remains committed to

David R. Nardone President & CEO

THE WORLD CLASS DEVELOPER IN THAILAND

- 7 INDUSTRIAL ESTATES
 4 LOGISTICS PARKS
 - READY BUILT FACTORIES
 UTILITIES

POWER • PROPERTIES

WE GROW • WE CARE • WE SHARE

WE GROW AS A BUSINESS LEADER

- Thailand's leading industrial estate developer (Market Share) for the past five years
- 7 industrial estates totaling 36,027 rai (14,400 acres, 5,800 hectares)
- 600 distinct customers investment of approximately US\$26 billion · Automotive Cluster of more than 200 companies, including worldclass Automotive Original Equipment Manufacturer (OEMs) such as Ford, Chevrolet, Mazda, Suzuki, MG
- 15 of the top 25 global automotive parts suppliers such as Thai Summit Group, Summit Corporation, TT Techno Park, GKN, TRW, Dana Maxxis, LingLong, etc.
- Pterochemical Cluster with 56 Chemical/Petrochemical companies such as PTT Phenol, PTT Asahi, TOC Glycol, Siam Mitsui PTA, HMC
- · Power plant projects through joint ventures with Glow Energy
- including GHECO-One, Glow IPP and Houay Ho Laos hydro project · GJP NLL: joint venture with Gulf JP in a small cogeneration power
- · More than 750,000 square meters of Ready Built Factories and
- Logistics Parks More than 120,000 Thais employed at Hemaraj Industrial Estates "Excellent" – Corporate Governance Report of Thai-listed companies

(CGR) in 2009, 2010, 2011 and 2012

WE CARE AND SAFEGUARDING THE ENVIRONMENT



- ECO-Industrial Estate One of the pioneers in Thailand's eco-industrial estate development initiative
- Environment Monitoring & Control Center or E:mc2 The first real time environmental monitoring unit at private sector's industrial estate
- Constructed Wetland Hemaraj has adapted HM King Bhumibol's wetland system to biologically treat wastewater in an environment-friendly and energysaving manner



- · Recognition for Hemaraj's innovative environmental initiatives o Best Environmental Management Award
- o EIA Monitoring Awards in 2011 for Hemaraj CIE and ESIE
- o CSR-DIW Continuous Awards by the Department of Industrial Works for Hemaraj SIL and Hemaraj RIL
- o ISO 14001 and 9001:2008 Certifications



- · School contributions: Annual contribution, for more than 20 years, reach about 200,000 students in Chonburi and Rayong.
- · Scholarships: Fully paid four-year scholarships and expense stipends to local secondary graduates.
- Adopt-a-School: In collaboration with the American Chamber of Commerce (AMCHAM), Hemaraj funds Train the Trainer and Teacher SUPPORTING Fellowship programs for 53 schools.
- COMMUNITIES AND Art Camp: In recognition of the importance of art, Hemaraj funds an SOCIETY Annual Art Camp for primary schools in the Eastern Seaboard • Mobile Medical Unit: Hemaraj sponsors visits by doctors and nurses to
 - communities surrounding Hemaraj Industrial Estates
 - Sports and Youth Support: Hemaraj has sponsored Chonburi FC from 2008 to 2013, as well as Rayong FC, etc.

Supporting Community Enterprise: Hemaraj provides financial support





